

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **March 31, 2022**

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

Commission File Number: **001-39933**

urban-gro, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

**1751 Panorama Point, Unit G
Lafayette, CO**

(Address of principal executive offices)

46-5158469

(I.R.S. Employer
Identification No.)

80026

(Zip Code)

(720) 390-3880

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.001 par value	UGRO	NASDAQ

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Non-accelerated filer

Accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of the registrant's only class of common stock outstanding as of May 10, 2022 was 10,637,040 shares.

urban-gro, Inc.
FORM 10-Q
For the Three-Month Period Ended March 31, 2022

INDEX

	<u>Page</u>
<u>PART I. FINANCIAL INFORMATION</u>	
Item 1. Financial Statements (Unaudited)	4
Unaudited Condensed Consolidated Balance Sheets	4
Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income (Loss)	5
Unaudited Condensed Consolidated Statements of Shareholders' Equity (Deficit)	6
Unaudited Condensed Consolidated Statements of Cash Flows	7
Notes to Unaudited Condensed Consolidated Financial Statements	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	15
Item 3. Quantitative and Qualitative Disclosures About Market Risk	18
Item 4. Controls and Procedures	18
<u>PART II. OTHER INFORMATION</u>	
Item 1. Legal Proceedings	19
Item 1A. Risk Factors	19
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	19
Item 3. Defaults Upon Senior Securities	19
Item 4. Mine Safety Disclosures	19
Item 5. Other Information	19
Item 6. Exhibits	19
Signatures	20

FORWARD LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this “Report”) contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward looking statements are statements not based on historical information and which relate to future operations, strategies, financial results or other developments. The statements regarding urban-gro, Inc. contained in this Report that are not historical in nature, particularly those that utilize terminology such as “may,” “will,” “should,” “likely,” “expects,” “anticipates,” “estimates,” “believes” or “plans,” or comparable terminology, are forward-looking statements based on current expectations and assumptions that are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond our control and many of which, with respect to future business decisions, are subject to change. These uncertainties and contingencies can affect actual results and could cause actual results to differ materially from those expressed in any forward-looking statements made by, or on our behalf. We caution readers regarding certain forward-looking statements in this Report and in any other statement made by, or on our behalf, whether or not in future filings with the Securities and Exchange Commission (the “SEC”).

Important factors known to us that could cause such material differences are identified in this Report, including the factors described in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K for the year ended December 31, 2021. Except as required by applicable law, we undertake no obligation to correct or update any forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any future disclosures we make on related subjects in future reports to the SEC.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

urban-gro, Inc.
CONDENSED CONSOLIDATED BALANCE SHEETS
(unaudited)

	<u>March 31, 2022</u>	<u>December 31, 2021</u>
Assets		
Current assets:		
Cash	\$ 27,052,203	\$ 34,592,190
Accounts receivable, net	13,467,120	13,125,685
Inventories	354,320	514,756
Prepaid expenses and other current assets	10,081,436	11,248,266
Total current assets	<u>50,955,079</u>	<u>59,480,897</u>
Non-current assets:		
Property and equipment, net	207,638	207,496
Operating lease right of use assets, net	693,524	689,704
Investments	4,210,358	4,210,358
Goodwill	7,992,121	7,992,121
Intangible assets, net	1,412,965	1,575,466
Total non-current assets	<u>14,516,606</u>	<u>14,675,145</u>
Total assets	<u>\$ 65,471,685</u>	<u>\$ 74,156,042</u>
Liabilities		
Current liabilities:		
Accounts payable	\$ 7,930,985	\$ 6,066,896
Accrued expenses	3,106,790	3,878,278
Customer deposits	7,234,914	13,345,451
Contingent consideration	1,563,000	1,563,000
Operating lease liabilities	219,836	152,459
Total current liabilities	<u>20,055,525</u>	<u>25,006,084</u>
Non-current liabilities:		
Operating lease liabilities	474,862	542,003
Deferred tax liability	332,565	440,625
Total non-current liabilities	<u>807,427</u>	<u>982,628</u>
Total liabilities	<u>20,862,952</u>	<u>25,988,712</u>
Preferred stock, \$0.10 par value; 10,000,000 shares authorized; 0 shares issued and outstanding	-	-
Common stock, \$0.001 par value; 100,000,000 shares authorized; 11,627,528 issued and 10,353,525 outstanding as of March 31, 2022, and 11,588,110 issued and 10,733,195 outstanding as of December 31, 2021	11,628	11,588
Additional paid in capital	79,589,977	78,679,220
Treasury shares, cost basis: 1,274,003 shares as of March 31, 2022 and 854,915 shares as of December 31, 2021	(11,456,667)	(7,683,490)
Accumulated deficit	(23,536,205)	(22,839,988)
Total shareholders' equity	<u>44,608,733</u>	<u>48,167,330</u>
Total liabilities and shareholders' equity	<u>\$ 65,471,685</u>	<u>\$ 74,156,042</u>

See accompanying notes to unaudited condensed consolidated financial statements

urban-gro, Inc.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)
(unaudited)

	Three Months Ended March 31,	
	2022	2021
Revenue		
Equipment systems	\$ 17,067,344	\$ 11,344,752
Services	3,638,507	260,513
Consumable products	347,018	429,093
Total Revenue	21,052,869	12,034,358
Cost of Revenue	16,150,849	9,393,713
Gross profit	4,902,020	2,640,645
Operating expenses:		
General and administrative	4,887,801	2,197,009
Stock-based compensation	882,000	290,805
Total operating expenses	5,769,801	2,487,814
Income (loss) from operations	(867,781)	152,831
Non-operating income (expenses):		
Interest expense	(7,658)	(317,443)
Interest income	79,852	-
Interest expense – beneficial conversion of notes payable	-	(636,075)
Loss on extinguishment of debt	-	(790,723)
Other income (expense)	(8,690)	2,828
Total non-operating income (expenses)	63,504	(1,741,413)
Income (loss) before income taxes	(804,277)	(1,588,582)
Deferred income tax benefit	108,060	-
Net income (loss)	\$ (696,217)	\$ (1,588,582)
Comprehensive income (loss)	\$ (696,217)	\$ (1,588,582)
Earnings (loss) per share:		
Net loss per share - basic and diluted	\$ (0.07)	\$ (0.20)
Weighted average shares used in computation	10,508,972	7,831,959

See accompanying notes to unaudited condensed consolidated financial statements

urban-gro, Inc.
CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (DEFICIT)
(unaudited)

	Common Stock		Additional Paid in Capital	Accumulated Deficit	Treasury Stock	Total Shareholders' Equity (Deficit)
	Shares	Amount				
Balance, December 31, 2021	11,588,110	\$ 11,588	\$ 78,679,220	\$ (22,839,988)	\$ (7,683,490)	\$ 48,167,330
Stock-based compensation	-	-	882,000	-	-	882,000
Treasury stock	-	-	-	-	(3,773,177)	(3,773,177)
Stock options exercised	4,555	5	28,792	-	-	28,797
Stock issued with exercise of warrants	34,863	35	(35)	-	-	-
Net income (loss)	-	-	-	(696,217)	-	(696,217)
Balance, March 31, 2022	11,627,528	\$ 11,628	\$ 79,589,977	\$ (23,536,205)	\$ (11,456,667)	\$ 44,608,733

	Common Stock		Additional Paid in Capital	Accumulated Deficit	Treasury Stock	Total Shareholders' Equity (Deficit)
	Shares	Amount				
Balance, December 31, 2020	4,718,714	\$ 4,719	\$ 14,553,438	\$ (21,964,321)	-	\$ (7,406,164)
Stock-based compensation	-	-	290,805	-	-	290,805
Beneficial conversion feature	-	-	636,075	-	-	636,075
Conversion of Bridge Financing	254,425	254	1,907,971	-	-	1,908,225
Stock grant program vesting	16,586	17	(17)	-	-	-
Stock issuance related to offering, net of offering costs of \$4,400,683	6,210,000	6,210	57,693,107	-	-	57,699,317
Treasury stock	-	-	-	-	(2,975,000)	(2,975,000)
Stock issued with exercise of warrants	18,412	18	9,978	-	-	9,996
Net income (loss)	-	-	-	(1,588,582)	-	(1,588,582)
Balance, March 31, 2021	11,218,137	\$ 11,218	\$ 75,091,357	\$ (23,552,903)	\$ (2,975,000)	\$ 48,574,672

See accompanying notes to unaudited condensed consolidated financial statements

urban-gro, Inc.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)

	Three Months Ended	
	March 31,	
	2022	2021
Cash Flows from Operating Activities		
Net income (loss)	\$ (696,217)	\$ (1,588,582)
Adjustments to reconcile net income (loss) from operations:		
Depreciation and amortization	218,278	55,685
Amortization of deferred financing costs	-	103,632
Loss on extinguishment of debt	-	790,723
Interest on convertible notes	-	53,725
Stock-based compensation expense	882,000	290,805
Beneficial conversion of Bridge notes	-	636,075
Inventory write-offs	(69,667)	14,539
Bad debt expense	12,746	15,000
Changes in operating assets and liabilities (net of acquired amounts):		
Accounts receivable	(354,181)	204,242
Inventories	230,103	(111,770)
Prepayments and other assets	1,209,576	(1,178,239)
Accounts payable and accrued expenses	1,092,601	1,162,059
Operating leases	(33,913)	-
Deferred tax liability	(108,060)	-
Customer deposits	(6,110,537)	(149,412)
Net Cash Provided By (Used In) Operating Activities	(3,727,271)	298,482
Cash Flows from Investing Activities		
Purchases of property and equipment	(32,336)	-
Net Cash Used In Investing Activities	(32,336)	-
Cash Flows from Financing Activities		
Proceeds from issuance of Common Stock, net of offering costs	28,797	58,170,696
Repurchase of Common Stock	(3,773,177)	(2,975,000)
Repayment of notes payable	-	(5,755,845)
Payment of finance lease ROU liability	(36,000)	-
Net Cash Provided By (Used In) Financing Activities	(3,780,380)	49,439,851
Net Increase (Decrease) in Cash	(7,539,987)	49,738,333
Cash at Beginning of Period	34,592,190	184,469
Cash at End of Period	\$ 27,052,203	\$ 49,922,802
Supplemental Cash Flow Information:		
Interest paid	\$ 7,658	\$ 317,443
Income taxes	-	-
Operating lease right of use asset	\$ 55,120	\$ -

See accompanying notes to unaudited condensed consolidated financial statements

urban-gro, Inc.
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND ACQUISITIONS, BUSINESS PLAN, AND LIQUIDITY

Organization

urban-gro, Inc. (“our,” the “Company,” or “urban-gro”) is a fully integrated architectural design, engineering, procurement, and construction management (“E.P.C.”) design-build firm specializing in the indoor controlled environment agriculture (“CEA”) industry. To serve our horticulture clients, we engineer and design indoor CEA facilities and then integrate complex environmental equipment systems into those facilities. Through this work, we create high-performance indoor cultivation facilities for our clients to grow specialty crops, including leafy greens, vegetables, herbs, and plant-based medicines. Our custom-tailored approach to design, procurement, and equipment integration provides a single point of accountability across all aspects of indoor growing operations. We also help our clients achieve operational efficiency and economic advantages through a full spectrum of professional services and programs focused on facility optimization and environmental health which establish facilities that allow clients to manage, operate and perform at the highest level throughout their entire cultivation lifecycle once they are up and running. We also serve a broad range of commercial and governmental entities, providing them with planning, consulting, architectural and engineering design services for their facilities. We aim to work with our clients from inception of their project in a way that provides value throughout the life of their facility. We are a trusted partner and advisor to our clients and offer a complete set of engineering and managed services complemented by a vetted suite of select cultivation equipment systems.

Acquisitions

On June 28, 2021, the Company’s wholly-owned subsidiary, urban-gro Architect Holdings, LLC (the “Buyer”), and the 2WRCO Shareholders, the 2WRGA Shareholders, the MJ12 Shareholders, and the 2WRMS Shareholders (collectively, the “Sellers”), and Sam Andras, an individual (the “Sellers Representative”) entered into a Stock Purchase Agreement (the “Purchase Agreement”), pursuant to which the Buyer would purchase all of the issued and outstanding capital stock of 2WR of Colorado, Inc., a Colorado corporation (“2WRCO”), 2WR of Georgia, Inc., a Georgia corporation (“2WRGA”), MJ12 Design Studio, Inc., a Colorado corporation (“MJ12”) (collectively, the “Purchased Shares”) from the Sellers. In connection with the acquisition of the Purchased Shares, Buyer entered into an affiliate relationship with 2WR of Mississippi, P.C., a Mississippi professional corporation (“2WRMS” and together with 2WRCO, 2WRGA and MJ12, the “2WR Entities”). The transaction closed on July 30, 2021.

The Purchased Shares had an initial purchase price of up to \$7.1 million, which purchase price was subject to customary working capital adjustments (the “Purchase Price”). At closing, the Purchase Price was paid in the form of wire transfer of immediately available funds and the issuance of unregistered shares (the “Closing Payment Shares”) of the Company’s common stock, par value \$0.001, which Closing Payment Shares had an aggregate stated value of \$2.0 million. Additionally, the Purchase Agreement provides for additional earnout payments (“Earnout Payments”) to the Sellers of up to an aggregate amount of \$2.0 million, payable in cash or unregistered shares of the Company’s Common Stock in the Buyer’s sole discretion. The Earnout Payments are payable quarterly for a two-year period and will be equal to twenty percent of the 2WR Entities’ Quarterly Gross Profit (as defined in the Purchase Agreement). The value of the shares of the Company’s Common Stock issued in the transaction was determined based upon the daily volume weighted average closing price of the Company’s Common Stock in the ten trading days prior to the issuance of such shares. The Company accounted for the acquisition of the 2WR Entities as follows:

Purchase Price	\$	10,058,536
Allocation of Purchase Price:		
Cash	\$	950,690
Accounts receivable, net	\$	1,676,208
Prepayments and other assets	\$	42,752
Property and equipment	\$	9,351
Goodwill	\$	7,090,054
Intangible assets	\$	1,762,500
Accrued expenses	\$	1,032,394
Deferred tax liability	\$	440,625

The following pro forma amounts reflect the Company's results as if the acquisition of the 2WR Entities had occurred on January 1, 2020. These pro forma amounts have been calculated after applying the Company's accounting policies and adjusting the results of the acquisition to reflect the additional amortization of intangibles.

	Three Months Ended	
	March 31,	
	2022	2021
Revenues	21,052,869	13,748,802
Net income (loss)	(696,217)	(625,803)

Acquired goodwill from the 2WR Entities represents the value expected to arise from organic growth and an opportunity to expand into a well-established market for the Company.

Liquidity and Going Concern

The accompanying consolidated financial statements have been prepared assuming that the Company will continue as a going concern, which contemplates realization of assets and the satisfaction of liabilities in the normal course of business within one year after the date the consolidated financial statements are available to be issued.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Unaudited Condensed Consolidated Financial Statements

The Company has prepared the accompanying condensed consolidated financial statements pursuant to the rules and regulations of the SEC for condensed financial reporting. The condensed consolidated financial statements are unaudited and, in the Company's opinion, include all adjustments, consisting of normal recurring adjustments and accruals necessary for a fair presentation of the Company's condensed consolidated balance sheets, condensed consolidated statements of operations and comprehensive income (loss), condensed consolidated statements of shareholders' equity (deficit) and condensed consolidated statements of cash flows for the periods presented. The results reported in these condensed consolidated financial statements should not be regarded as necessarily indicative of results that may be expected for the entire year. Certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been omitted in accordance with regulations of the SEC. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2021.

Significant Accounting Policies

For a detailed discussion about the Company's significant accounting policies, refer to Note 2 — "Summary of Significant Accounting Policies," in the Company's consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2021. During the three months ended March 31, 2022, there were no material changes made to the Company's significant accounting policies.

Use of Estimates

In preparing condensed consolidated financial statements in conformity with GAAP, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of assets and liabilities at the date of the condensed consolidated financial statements and revenues and expenses during the reported period. Actual results could differ from those estimates. Significant estimates include: estimated revenues earned under design contracts; estimated useful lives and potential impairment of long-lived assets, intangibles and goodwill; inventory write offs; allowance for deferred tax assets; and allowance for bad debt.

Reclassification

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

NOTE 3 – RELATED PARTY TRANSACTIONS

Cloud 9 Support, LLC (“Cloud 9”) is an entity owned by James Lowe, a director of the Company. Cloud 9 purchases materials from the Company for use with its customers. Total sales to Cloud 9 from the Company were \$6,207 and \$14,006 during the three months ended March 31, 2022, and 2021, respectively. Outstanding receivables from Cloud 9 as of March 31, 2022 and 2021 totaled \$5,807 and \$4,263, respectively.

NOTE 4 – PREPAYMENTS AND OTHER ASSETS

Prepayments and other assets are comprised of prepayments paid to vendors to initiate orders and prepaid services and fees. The prepaid balances are summarized as follows:

	March 31, 2022	December 31, 2021
Vendor prepayments	\$ 9,586,885	\$ 10,652,962
Prepaid services and fees	486,752	587,505
Other assets	7,799	7,799
Prepayments and other assets	<u>\$ 10,081,436</u>	<u>\$ 11,248,266</u>

NOTE 5 – INVESTMENTS

The components of investments are summarized as follows:

	March 31, 2022	December 31, 2021
Investment in Edyza	\$ 1,710,358	\$ 1,710,358
Investment in XSF	2,500,000	2,500,000
	<u>\$ 4,210,358</u>	<u>\$ 4,210,358</u>

Edyza

The Company has a strategic investment in Edyza, Inc. (“Edyza”), a hardware and software technology company that enables dense sensor networks in agriculture, healthcare, and other environments that require precise micro-climate monitoring. The Company measures this investment at cost, less any impairment changes resulting from observable price changes in orderly transactions for an identical or similar investment of the same issuer.

XS Financial

On October 30, 2021, the Company's wholly owned subsidiary UGFS, LLC, a Colorado limited liability company ("UGFS"), participated in a convertible note offering of Xtraction Services, Inc., a/k/a XS Financial Inc. (CSE: XSF) (OTCQB: XSHLF) ("XSF"), a specialty finance company providing CAPEX financing solutions, including equipment leasing, to Controlled Environment Agriculture (CEA) companies in the United States. UGFS, LLC invested \$2,500,000 of a total \$43,500,000 raised by XSF. The investment is convertible into equity and incurs 9.50% interest payable in cash (8.0%) and payment-in-kind Notes (1.5%) prior to any Nasdaq listing and 8.0% interest after any listing, pursuant to the Note Purchase Agreement. The debt matures on October 28, 2023, with a one-year option to extend the maturity date at the option of XSF. In addition, UGFS received 1,250,000 warrants with a CAD\$0.45 exercise price pursuant to the Warrant instrument. No value was attributed to the warrants at the time of the investment in XFS.

NOTE 6 – GOODWILL & INTANGIBLE ASSETS

Goodwill

The Company recorded goodwill in conjunction with the initial acquisition of Impact Engineering, Inc. ("Impact") on March 7, 2019 and the 2WR Entities on July 30, 2021. The goodwill balance as of March 31, 2022 and December 31, 2021 is \$7,992,121. Goodwill is not amortized. There is no goodwill for income tax purposes. The Company did not record any impairment charges related to goodwill for the periods ended March 31, 2022 and 2021.

Intangible Assets Other Than Goodwill

Intangible assets as of March 31, 2022 and December 31, 2021 consisted of the following:

	March 31, 2022		
	Cost	Accumulated Amortization	Net Book Value
Finite-lived intangible assets:			
Customer relationships	834,100	79,438	754,662
Trademarks and trade names	499,000	66,533	432,467
Backlog and Other	445,837	292,568	153,269
Total finite-lived intangible assets:	1,778,937	438,539	1,340,398
Indefinite-lived intangible assets:			
Patents	44,276	-	44,276
Trade name	28,291	-	28,291
Total Intangible assets, net	1,851,504	438,539	1,412,965

	December 31, 2021		
	Cost	Accumulated Amortization	Net Book Value
Customer relationships	834,100	49,649	784,451
Trademarks and trade names	499,000	41,583	457,417
Backlog and Other	518,404	184,806	333,598
Total	1,851,504	276,039	1,575,466

The estimated future amortization expense for intangible assets subject to amortization as of March 31, 2022, is summarized below:

	Estimated Future Amortization Expense
Remainder of 2022	308,584
2023	220,601
2024	220,601
2025	220,464
Thereafter	370,148
Total	1,340,398

Amortization expense for intangible assets for the three months ended March 31, 2022 and 2021 was \$162,500 and \$168, respectively.

NOTE 7 – ACCRUED EXPENSES

Accrued expenses are summarized as follows:

	March 31, 2022	December 31, 2021
Accrued operating expenses	\$ 852,026	\$ 628,871
Accrued wages and related expenses	1,060,846	1,887,124
Accrued 401(k)	4,675	23,520
Accrued sales tax payable	1,189,243	1,338,763
	<u>\$ 3,106,790</u>	<u>\$ 3,878,278</u>

NOTE 8 – RISKS AND UNCERTAINTIES

Concentration Risk

The table below shows customers who account for 10% or more of the Company's total revenues and 10% or more of the Company's accounts receivable for the periods presented:

Customers exceeding 10% of revenue:

Company Customer Number	March 31, 2022	March 31, 2021
C000001462	25%	31%
C000001140	16%	*
C000000114	11%	*
C000001472	11%	*
C000001660	*	26%
C000001210	*	14%

Customers exceeding 10% of accounts receivable:

Company Customer Number	March 31, 2022	December 31, 2021
C000001462	37%	41%
C000001140	*	23%
C000000114	50%	*

The table below shows vendors who account for 10% or more of the Company's total purchases and 10% or more of the Company's accounts payable for the periods presented:

Vendors exceeding 10% of purchases:

Company Vendor Number	March 31, 2022	March 31, 2021
V000001029	26%	18%
V000000453	19%	14%
V000001372	11%	15%
V000001326	*	11%

Vendors exceeding 10% of accounts payable:

Company Vendor Number	March 31, 2022	December 31, 2021
V000001029	42%	*
V000000453	18%	20%
V000001372	*	33%
V000001326	*	12%

*Amounts less than 10%

Foreign Exchange Risk

Although the Company's revenues and expenses are expected to be predominantly denominated in United States dollars, the Company may be exposed to currency exchange fluctuations. Recent events in the global financial markets have been coupled with increased volatility in the currency markets. Fluctuations in the exchange rate between the U.S. dollar, the Canadian dollar, the Euro, the Swiss franc, and the currency of other regions in which the Company may operate may have a material adverse effect on the Company's business, financial condition and operating results. The Company may, in the future, establish a program to hedge a portion of the Company's foreign currency exposure with the objective of minimizing the impact of adverse foreign currency exchange movements. However, even if the Company develops a hedging program, there can be no assurance that it will effectively mitigate currency risks.

NOTE 9 – STOCK-BASED COMPENSATION

Stock-based compensation expense for the three months ended March 31, 2022 and 2021 was \$882,000 and \$290,805, respectively, based on the vesting schedule of the stock grants and options.

The following schedule shows stock grant activity for the three months ended March 31, 2022.

Grants unissued as of December 31, 2021	153,673
Grants awarded	311,500
Forfeiture/Cancelled	(7,200)
Grants Vested	(16,667)
Grants unissued as of March 31, 2022	441,306

As of March 31, 2022, the Company has \$2.2 million in unrecognized share-based compensation expense related to these stock grants.

The following schedule shows stock option activity for the three months ended March 31, 2022.

	Number of Shares	Weighted Average Remaining Life (Years)	Weighted Average Exercise Price
Stock options outstanding as of December 31, 2021	641,337	7.55	\$ 6.27
Issued	44,410	9.8	\$ 10.48
Expired	-	-	\$ -
Exercised	(4,555)	-	\$ 6.00
Stock options outstanding as of March 31, 2022	<u>681,192</u>	7.75	\$ 6.63
Stock options exercisable as of March 31, 2022	<u>579,169</u>	7.41	\$ 6.44

The fair value of the options is calculated using the Black-Scholes pricing model based on the market value of the underlying common stock at the valuation measurement date of \$10.48, the remaining contractual term of the options of 10 years, risk-free interest rate of 0.66% and expected volatility of the price of the underlying common stock of 100%.

As of March 31, 2022, the Company has \$0.7 million in unrecognized share-based compensation expense related to these stock options. The aggregate intrinsic value of the options outstanding and exercisable at March 31, 2022 is \$0.

NOTE 10 – SHAREHOLDERS’ EQUITY

On May 24, 2021, the Board of Directors authorized a stock repurchase program to purchase up to \$5.0 million of the currently outstanding shares of the Company’s common stock, over a period of 12 months through open market purchases, in compliance with Rule 10b-18 under the Securities Exchange Act of 1934. On January 18, 2022, the Board of Directors authorized a \$2.0 million increase to the stock repurchase program, to a total of \$7.0 million. On February 2, 2022, the Board of Directors authorized an additional \$1.5 million increase to the stock repurchase, to a total of \$8.5 million. During the three months ended March 31, 2022, the Company repurchased 419,088 shares of common stock at an average price per share of \$9.02, for a total price of \$3.8 million under this program. In total, the Company has repurchased 924,003 shares of common stock at an average of \$9.20 per share, for a total price of \$8.5 million, under this program.

During the three months ended March 31, 2021, the Company repurchased 350,000 shares of common stock at an average price of \$8.50 per share, for a total price of \$ 3.0 million.

NOTE 11 – WARRANTS

The following table shows warrant activity for the three months ended March 31, 2022.

	Number of shares	Weighted Average Exercise Price
Warrants outstanding as of December 31, 2021	374,088	\$ 11.26
Exercised	(18,196)	\$ 6.00
Terminated – cashless exercise	(44,393)	\$ 6.00
Warrants outstanding as of March 31, 2022	<u>311,499</u>	\$ 12.23
Warrants exercisable as of March 31, 2022	<u>311,499</u>	\$ 12.23

The weighted-average life of the warrants is 2.6 years. The aggregate intrinsic value of the warrants outstanding and exercisable as of March 31, 2022 is \$0.

NOTE 12 – INCOME TAXES

The Company has experienced losses for both book and tax purposes since inception. The deferred income tax benefit for the three months ended March 31, 2022 relates to the reduction in the deferred tax liability associated with the amortization of the intangible assets from the acquisition of the 2WR Entities.

NOTE 13 – SUBSEQUENT EVENTS

The Company has evaluated events and transaction occurring subsequent to March 31, 2022 up to the date of this filing of these condensed consolidated financial statements. These statements contain all necessary adjustments and disclosures resulting from that evaluation.

On March 13, 2022, the Company, Emerald Merger Sub, Inc. (“Merger Sub”), Emerald Construction Management, Inc. (“Emerald”), Christopher W. Cullens, Charles W. Cullens, and Green Stone Property LLC (“Green Stone” and, collectively with Christopher W. Cullens and Charles W. Cullens, the “Sellers”), and, solely in his capacity as the Seller Representative, Christopher W. Cullens (the “Seller Representative”) entered into an Acquisition Agreement and Plan of Merger (the “Acquisition Agreement”), pursuant to which Emerald merged with and into Merger Sub and the Company purchased all of Sellers’ membership interest in CTS Strategies, LLC (the “CTS Interest”). The transactions pursuant to the Acquisition Agreement were completed on April 29, 2022.

Pursuant to the Acquisition Agreement, the initial purchase price for Emerald (the “Initial Purchase Price”) was \$5.0 million, consisting of \$2.5 million in unregistered shares (the “Closing Payment Shares”) of the Company’s common stock, par value \$0.001 (“Company Common Stock”) and \$2.5 million of cash, and the purchase price for the CTS Interest was \$1,000. The Initial Purchase Price was subject to certain adjustments, including a working capital adjustment. At closing, the Initial Purchase Price was paid in the form of wire transfer of immediately available funds and the issuance of the Closing Payment Shares. Additionally, the Acquisition Agreement provides for additional earnout payments (“Earnout Payments”) to the Sellers of up to an aggregate amount of \$2.0 million, payable in unregistered shares of Company Common Stock. The Earnout Payments are payable quarterly for a two-year period and will be equal to 35% of the Quarterly Gross Profit of Emerald (as defined in the Acquisition Agreement). The value of the shares of Company Common Stock to be issued for the Closing Payment Shares was determined based upon the daily volume weighted average closing price of the Company Common Stock in the ten trading days prior the signing date of the Acquisition Agreement. The value of the shares of Company Common Stock to be issued for the Earnout Payments are determined based upon the daily volume weighted average closing price of the Company Common Stock in the ten trading days prior to the end of the applicable annual quarter the Quarterly Gross Profit was calculated.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with our condensed consolidated financial statements and notes thereto included herein. See also "Forward Looking Statements" on page 3 of this Report.

OVERVIEW AND HISTORY

urban-gro, Inc. ("we," "us," "our," the "Company," or "urban-gro") is a fully integrated architectural design, engineering, procurement, and construction management ("E.P.C.") design-build firm specializing in indoor Controlled Environment Agriculture ("CEA"). On July 30, 2021, we acquired three architecture design firms (2WR Colorado, Inc, 2WR Georgia, Inc. and MJ12 Design Studios, Inc., collectively the "2WR Entities") from their shareholders. The 2WR Entities were under common ownership and management. We engineer and design indoor CEA facilities and then integrate complex environmental equipment systems into those facilities. Through this work, we create high-performance indoor cultivation facilities for our clients to grow specialty crops, including leafy greens, vegetables, herbs, and plant-based medicines. Our custom-tailored approach to design, procurement, and equipment integration provides a single point of accountability across all aspects of indoor growing operations. We also help our clients achieve operational efficiency and economic advantages through a full spectrum of professional services and programs focused on facility optimization and environmental health which establish facilities that allow clients to manage, operate and perform at the highest level throughout their entire cultivation lifecycle once they are up and running.

We aim to work with our clients from inception of their project in a way that provides value throughout the life of their facility. We are a trusted partner and advisor to our clients and offer a complete set of design, engineering, construction management, and managed services complemented by a vetted suite of select cultivation equipment systems. We can provide these services in a turnkey fashion, operating as a single point of responsibility for our clients, or they can pick and choose from the variety of services we offer. Outlined below is an example of a complete project that demonstrate how we provide value to our clients.



Our indoor commercial cultivation solution offers an integrated suite of services and equipment systems that generally fall within the following categories:

- Service Solutions:
 - Design, Engineering, and Construction Management Services – A comprehensive collection of services including:
 - i. Pre-Construction Services
 - ii. Cultivation Space Programming Planning (“CSP”)
 - iii. Architectural Design
 - v. Integrated Cultivation Design (“ICD”)
 - vi. Construction Management (“CM”)
 - An ongoing service offering including:
 - i. Facility and Equipment Commissioning Services
 - ii. Gro-Care Crop and Asset Protection Services including Training Services, Equipment Maintenance Services, Crop Protection Program, and an Interactive Online Operating Support System (“OSS”) for Gro-Care
- Integrated Equipment Solutions:
 - Design, Source, and Integration of Complex Environmental Equipment Systems Including Purpose-Built Heating, Ventilation, and Air Conditioning (“HVAC”) solutions, Environmental Controls, Fertigation, and Irrigation Distribution.
 - Value-Added Reselling (“VAR”) of Cultivation Equipment Systems
 - Strategic Vendor Relationships with Premier Manufacturers

The majority of our clients are commercial CEA cultivators. We believe one of the key points of our differentiation that clients value is the depth of experience of our employees and our Company. We currently employ approximately 125 individuals. Approximately two-thirds of our employees are considered experts in their areas of focus, and our team includes Designers (Architects, Interior Designers, Cultivation Space Planners), Professional Engineers (Mechanical, Electrical, Plumbing), Engineers (Controls, and Agricultural), Construction Managers (superintendents, supervisors, project managers) and individuals with Masters Degrees in Plant Science, Horticulture, and Business Administration. As a company, we have worked on over 500 projects at indoor CEA facilities and believe that the experience of our team and Company provides clients with the confidence that will proactively keep them from making common costly mistakes during the build out process that impact operational stages. Our expertise translates into clients saving time, money, and resources through expertise that they can leverage without having to add headcount to their own operations. We provide this experience in addition to offering a platform of the highest quality equipment systems that can be integrated holistically into our clients’ facilities.

RESULTS OF OPERATIONS

Comparison of Results of Operations for the three months ended March 31, 2022 and 2021

During the three months ended March 31, 2022, we generated revenues of \$21.1 million compared to revenues of \$12.0 million during the three months ended March 31, 2021, an increase of \$9.1 million, or 76%. Equipment systems revenue increased \$5.7 million, primarily due to an increase in cultivation equipment sales, services revenue increased \$3.4 million, primarily from the acquisition of the 2WR Entities, and consumable product sales decreased \$0.1 million.

During the three months ended March 31, 2022, cost of revenues was \$16.2 million compared to \$9.4 million during the three months ended March 31, 2021, an increase of \$6.8 million, or 72%. This increase is directly attributable to the increase in revenues indicated above.

Gross profit was \$4.9 million (23% of revenues) during the three months ended March 31, 2022, compared to \$2.6 million (22% of revenue) during the three months ended March 31, 2021. Gross profit as a percentage of revenues increased primarily due to an increase in higher margin services revenues.

Operating expenses increased by \$3.3 million, or 132%, to \$5.8 million for the three months ended March 31, 2022 compared to \$2.5 million for the three months ended March 31, 2021. This was due to a \$2.7 million increase in general operating expenses, mainly due to an increase in salary, marketing, and travel expenses, in part related to the acquisition of the 2WR Entities, and a \$0.6 million increase in stock-based compensation expense, primarily due to an increase in the number of employees included under the plan.

Non-operating income was \$0.1 million for the three months ended March 31, 2022, compared to non-operating expense of \$1.7 million for the three months ended March 31, 2021, a change of \$1.8 million (104%). Interest expense, decreased by \$0.3 million to \$0.0 million compared to \$0.3 million in the three months ended March 31, 2021, due to the elimination of debt. Other income increased by \$0.1 million due to the interest earned on the XS Financial investment. The Company incurred a \$0.8 million loss on the extinguishment of debt and a \$0.6 million interest expense related to the conversion of debt to equity at a discount to the offering price for the three months ended March 31, 2021.

Deferred income tax benefit increased by \$0.1 million.

As a result of the above, we incurred a net loss of \$0.7 million for the three months ended March 31, 2022, or a net loss per share of \$0.07, compared to a net loss of \$1.6 million for the three months ended March 31, 2021, or a net loss per share of \$0.20.

NON-GAAP FINANCIAL MEASURES

The Company uses the supplemental financial measure of Adjusted Earnings before Interest, Taxes, Depreciation and Amortization (“Adjusted EBITDA”) as a measure of our operating performance. Adjusted EBITDA is not calculated in accordance with accounting principles generally accepted in the United States of America (“GAAP”) and it is not a substitute for other measures prescribed by GAAP such as net income (loss), income (loss) from operations, and cash flows from operating activities. We define Adjusted EBITDA as net income (loss) attributable to urban-gro, Inc., determined in accordance with GAAP, excluding the effects of certain operating and non-operating expenses including, but not limited to, interest expense, income taxes/benefit, depreciation of tangible assets, amortization of intangible assets, impairment of investments, unrealized exchange losses, debt forgiveness and extinguishment, stock-based compensation expense, and acquisition costs, that we do not believe reflect our core operating performance.

Our board of directors and management team focus on Adjusted EBITDA as a key performance and compensation measure. We believe that Adjusted EBITDA assists us in comparing our operating performance over various reporting periods because it removes from our operating results the impact of items that our management believes do not reflect our core operating performance.

The following table reconciles net loss attributable to the Company to Adjusted EBITDA for the periods presented:

	Three months Ended	
	March 31,	
	2022	2021
Net Loss	\$ (696,217)	\$ (1,588,582)
Interest expense	7,658	317,443
Interest expense – BCF	-	636,075
Interest income	(79,852)	-
Income tax benefit	(108,060)	-
Depreciation and amortization	218,278	55,685
EBITDA	(658,193)	(579,379)
Loss on extinguishment of debt	-	790,723
Stock-based compensation	882,000	290,805
Transaction costs	55,225	6,687
Non-recurring legal fees	161,546	-
Adjusted EBITDA	\$ 440,578	\$ 508,836

BACKLOG

Our backlog as of March 31, 2022 was approximately \$22 million. Our backlog as of December 31, 2021 was approximately \$30 million. The current backlog consists of \$16 million of equipment systems and \$6 million of services to be performed. We define backlog as signed contracts for which deposits have been received. Historically, the majority of our backlog has been retired and converted into revenue within two quarters.

LIQUIDITY AND CAPITAL RESOURCES

As of March 31, 2022, we had cash of \$27.1 million, which represented a decrease of \$7.5 million from December 31, 2021 due to the changes outlined below.

Net cash used by operating activities was \$3.8 million during the three months ended March 31, 2022. This use of cash is primarily the net effects of a \$6.1 million reduction in customer deposits offset by a \$1.1 million increase in accounts payable and accrued expenses, and a \$1.2 million increase in prepayments and other assets. As of March 31, 2022, we had \$7.2 million in customer deposits compared to \$13.3 million as of December 31, 2021. We require prepayments from customers before any design work is commenced and before any material is ordered from the vendor. These prepayments are booked to the customer deposits liability account when received. We expect customer deposits to be relieved from the deposits account no longer than 12 months for each project. As of March 31, 2022, we had \$10.1 million of vendor prepayments compared to \$11.2 million as of December 31, 2021. As of March 31, 2022, we had \$11.0 million in accounts payable and accrued expenses compared to \$9.9 million as of December 31, 2021.

Net cash used in investing activities was \$0.0 million for the three months ended March 31, 2022. We have no material commitments for capital expenditures as of March 31, 2022.

Net cash used by financing activities was \$3.8 million for the three months ended March 31, 2022. Cash used in financing activities during the three months ended March 31, 2022 primarily relates to \$3.7 million used in treasury shares acquired.

INFLATION

Although our operations are influenced by general economic conditions, we do not believe that inflation had a material effect on our results of operations during the three months ended March 31, 2022.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. For a detailed discussion about the Company's significant accounting policies, refer to Note 2 — "Summary of Significant Accounting Policies," in the Company's consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2021. During the three months ended March 31, 2022, there were no material changes made to the Company's significant accounting policies.

OFF-BALANCE SHEET ARRANGEMENTS

We have not entered into any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources and would be considered material to investors.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

We are a smaller reporting company and are not required to provide the information under this Item pursuant to Regulation S-K.

ITEM 4. CONTROLS AND PROCEDURES.

DISCLOSURE CONTROLS AND PROCEDURES

Disclosure Controls and Procedures – Our management, with the participation of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this Report.

These controls are designed to ensure that information required to be disclosed in the reports we file or submit pursuant to the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC, and that such information is accumulated and communicated to our management, including our CEO and CFO to allow timely decisions regarding required disclosure.

Based on this evaluation, our CEO and CFO have concluded that our disclosure controls and procedures were effective as of March 31, 2022, at reasonable assurance levels.

We believe that our financial statements presented in this Form 10-Q fairly present, in all material respects, our financial position, results of operations, and cash flows for all periods presented herein.

Inherent Limitations – Our management team, including our CEO and CFO, does not expect that our disclosure controls and procedures will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdown can occur because of simple error or mistake. In particular, many of our current processes rely upon manual reviews and processes to ensure that neither human error nor system weakness has resulted in erroneous reporting of financial data.

Changes in Internal Control over Financial Reporting – There were no changes in our internal control over financial reporting during the three months ended March 31, 2022, which were identified in conjunction with management's evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

From time to time, we become involved in or are threatened with legal disputes. While most of these disputes are not likely to have a material effect on our business, financial condition, or operations, the following matters are deemed by the Company to be material either due to the costs of litigation or the potential negative impacts to the Company should these matters not be resolved in our favor:

- Crest Ventures, LLC – We have been sued in a putative breach of contract case in the District Court for Arapahoe County, Colorado. The allegations in the action are based on a claim that Crest Ventures, LLC is entitled to commission compensation on the February 2021 uplisting of our common stock to the Nasdaq Capital Market. We believe we have substantial defenses to the claim asserted in this lawsuit and intend to vigorously defend this action.
- Sunflower Bank – We have filed a lawsuit against Sunflower Bank related to fraudulent wire transfers of approximately \$5.1 million that were made from our accounts at Sunflower Bank in October 2021. As of the date of this Report, \$1.8 million of these funds have been returned to us. We are suing Sunflower Bank for the remaining \$3.3 million as we believe that Sunflower Bank failed to follow industry standard procedures designed to prevent such a theft and is therefore liable for the unrecovered balance. We expect Sunflower Bank, Sunflower Bank’s insurers, and/or our insurer to reimburse us for the remaining balance.

ITEM 1A. RISK FACTORS

We are a smaller reporting company as defined by Rule 12b-2 of the Exchange Act and are not required to provide the information under this item.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURE

Not Applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

Exhibit No.	Description
2.1	Acquisition Agreement and Plan of Merger (incorporated by reference to Exhibit 2.1 to Form 8-K filed March 14, 2022).
2.2	First Amendment to Acquisition Agreement and Plan of Merger (incorporated by reference to Exhibit 2.2 to Form 8-K filed May 2, 2022).
3.1	Certificate of Incorporation (incorporated by reference to Exhibit 3.3 to Form 8-K filed October 30, 2020).
3.2	Certificate of Amendment to Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to Form 8-K filed January 5, 2021).
3.3	Bylaws (incorporated by reference to Exhibit 3.4 to Form 8-K filed October 30, 2020).
3.4	Amendment No. 1 to Bylaws (incorporated by reference to Exhibit 3.1 to Form 8-K filed January 12, 2021).
31.1	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32	Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	Inline XBRL Instance Document
101.SCH	Inline XBRL Schema Document
101.CAL	Inline XBRL Calculation Linkbase Document
101.DEF	Inline XBRL Definition Linkbase Document
101.LAB	Inline XBRL Label Linkbase Document
101.PRE	Inline XBRL Presentation Linkbase Document
104	Cover Page Interactive Data File (Embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized, on May 10, 2022.

URBAN-GRO, INC.

By: /s/ Bradley Natrass

Bradley Natrass,
Principal Executive Officer, a duly authorized officer

By: /s/ Richard Akright

Richard A. Akright, Principal Financial Officer and Principal Accounting Officer

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO RULE 13a-14 OF THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Bradley Natrass, certify that:

1. I have reviewed this quarterly report on Form 10-Q of urban-gro, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 10, 2022

/s/ Bradley Natrass

Bradley Natrass, Chief Executive Officer

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO RULE 13a-14 OF THE SECURITIES EXCHANGE ACT OF 1934,
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Richard Akright, certify that:

1. I have reviewed this quarterly report on Form 10-Q of urban-gro, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 10, 2022

/s/ Richard Akright

Richard A. Akright, Chief Financial Officer

**CERTIFICATION PURSUANT TO
18 U.S.C., SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with this quarterly report of urban-gro, Inc. (the “Company”) on Form 10-Q for the three months ended March 31, 2022, as filed with the Securities and Exchange Commission on May 10, 2022, (the “Report”), we, the undersigned, in the capacities and on the date indicated below, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of our knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 10, 2022

/s/ Bradley Natrass

Bradley Natrass, Chief Executive Officer

Dated: May 10, 2022

/s/ Richard Akright

Richard Akright, Chief Financial Officer
